



## JordanWatch

The information you need  
The protection you want

### JORDANS LIMITED

Registered Number 00865285  
 Incorporated 30 Nov 1965  
 Registered Office 21 St Thomas Street  
 Bristol  
 BS1 6JS  
 Telephone Number 01179 230600  
 Web Address jordans.co.uk  
 Company Type Private Limited  
 Accounts Year End 31/03  
 Latest Accounts 31 Mar 2009  
 Date Filed 02 Dec 2009  
 Last Filing Date 31 Mar 2010  
 Type of Account Group Accounts  
 Last Annual Return 31 Mar 2010  
 Turnover 13,531,000  
 No of Employees 186  
 Last Name Change 17 Jun 1996  
 Mortgage charges There is 1 outstanding charge on the Mortgage Register  
 Auditors PRICEWATERHOUSECOOPERS LLP  
 Bankers BARCLAYS BANK PLC  
 Adverse Information There are NO liquidation, receivership ,administration or winding-up documents recorded by Companies House.

#### ACTIVITIES

Company registration, administration and information specialists, law agents and providers of conveyancing search services.

Primary SIC Code	7411	LEGAL ACTIVITIES
Other SIC Codes	7240	DATA BASE ACTIVITIES
	7411	LEGAL ACTIVITIES
	7414	BUSINESS & MANAGEMENT CONSULTANCY ACTIVITIES
	7487	OTHER BUSINESS ACTIVITIES

#### NAME CHANGES

17/06/1996 JORDAN & SONS LIMITED/JORDANS LIMITED

#### COUNTY COURT JUDGEMENTS

In the past 6 years the company has had 0 CCJs registered against it totalling £ 0.  
The last judgement date was

Period	Outstanding		Satisfied		Total	
	Number	Amount(£)	Number	Amount(£)	Number	Amount(£)
<b>Total - Last 6 years</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Last 12 months	0	0	0	0	0	0
13 to 24 months	0	0	0	0	0	0
25 to 36 months	0	0	0	0	0	0
37 to 48 months	0	0	0	0	0	0
49 to 60 months	0	0	0	0	0	0
61 to 72 months	0	0	0	0	0	0

#### PROFILE

	03/2009 12 Months Consolidated £'000	03/2008 12 Months Consolidated £'000	03/2007 12 Months Consolidated £'000	03/2006 12 Months Consolidated £'000	03/2005 12 Months Consolidated £'000
Turnover	13,531	17,137	17,512	16,093	16,279
Profit (Loss) before Tax	-300	2,125	2,639	2,469	2,153

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Net Assets (Liab.)	1,764	1,834	2,006	1,483	1,321
Shareholder Funds	1,764	1,834	2,006	1,483	1,321
Profit Margin (%)	-2.22	12.40	15.07	15.34	13.23
Return on Shareholder Funds (%)	-17.01	115.87	131.56	166.49	162.98
Return on Capital Employed (%)	-17.01	115.87	131.56	166.49	162.98
Gearing (%)	65.76	3.44		15.85	2.12
Liquidity Ratio	1.17	1.14	1.19	1.08	1.07
No. of Employees	186	210	207	205	225

### CREDIT SCORE & RATING

Current QuiScore	(Year ending 31/03/2009)	89	Secure
Previous Period's QuiScore	(Year ending 31/03/2008)	95	Secure
QuiRating		£ 79900	

Proper assement of this company will require Consideration of the ultimate holding company:WEST OF ENGLAND TRUST LIMITED(THE)

The calculations are based on accounts for relevant periods.

They must be interpreted and used in the light of the [QuiScore](#) and [QuiRating](#) information.

The [QuiScore](#) and [QuiRating](#) are developed and maintained by CRIF Decision Solutions Ltd.

### PROFIT & LOSS ACCOUNT

	03/2009 12 Months Consolidated £'000	03/2008 12 Months Consolidated £'000	03/2007 12 Months Consolidated £'000	03/2006 12 Months Consolidated £'000	03/2005 12 Months Consolidated £'000
Turnover	13,531	17,137	17,512	16,093	16,279
UK Turnover					
Export Turnover					
Cost of Sales	-8,824	-10,370	-9,044	-8,597	-9,128
Operational Expenses					
Gross Profit	4,707	6,767	8,468	7,496	7,151
Other Expenses	-5,021	-5,717	-5,858	-5,053	-5,023
Operating Profit	-314	1,050	2,610	2,443	2,128
Other Income	17	30		26	27
Exceptional Items	-3	1,045			
Profit(Loss) before Interest	-300	2,125	2,639	2,469	2,155
Interest Paid					-2
Profit(Loss) before Tax	-300	2,125	2,639	2,469	2,153
Taxation	107	-494	-779	-731	-652
Profit(Loss) after Tax	-193	1,631	1,860	1,738	1,501
Extraordinary Items					
Minority Interests					
Profit(Loss) for Period	-193	1,631	1,860	1,738	1,501
Dividends		-1,800	-1,300	-3,400	-1,800
Retained Profit(Loss)	-193	-169	560	-1,662	-299
Discontinued Operation					
Depreciation	535	445	422	468	512
*Audit Fee	64	54	45	47	44
*Remuneration	5,985	6,338	5,882	5,531	5,504
*Director's Remuneration	956	872	798	754	733
*Highest Paid Director		155	152	142	152
No. of Employees	186	210	207	205	225

\* when data is expressed in £m's then these fields are in £000's

### BALANCE SHEET

	03/2009 12 Months Consolidated £'000	03/2008 12 Months Consolidated £'000	03/2007 12 Months Consolidated £'000	03/2006 12 Months Consolidated £'000	03/2005 12 Months Consolidated £'000
Fixed Assets					
Tangible Assets	880	1,105	918	927	839
Land & Building	96	92	92	92	93
Fixtures & Fittings	690	846	691	749	673
Plant & Vehicles	94	166	135	86	73

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Other Fixed Intangible Assets	11	12	3	3	4
Investments					
<b>Total Fixed Assets</b>	891	1,117	921	930	843
<b>Current Assets</b>					
Stock & W.I.P.	101	137	143	191	209
Stock	101	137	143	191	
W.I.P.					
Trade Debtors	2,959	2,464	2,902	2,315	2,123
Bank & Deposits	1,525	1,313	1,184	1,495	1,044
Other Current Assets	793	947	1,941	1,015	844
Group Loans (asset)			706	445	462
Directors' Loans (asset)					
Investm. & Other Cur. Assets					
<b>Total Current Assets</b>	5,378	4,861	6,170	5,016	4,220
<b>Current Liabilities</b>					
Trade Creditors	-1,598	-1,454	-1,566	-1,307	-929
Short Term Loans & Overdrafts	-1,160	-63		-235	-28
Bank Overdrafts					
Group Loans	-1,160	-35		-41	
Director Loans					
HirePurchases & Lease		-28		-194	-28
Hire Purchase					
Leasing		-28		-194	-28
Other Short Term Loans					
Total Other Current Liabilities	-1,747	-2,627	-3,519	-2,921	-2,785
Corporation Tax	-92	-738	-973	-924	-888
Dividends					
Accruals & Def. Inc (Short term)	-1,414	-1,348	-1,911	-1,618	-1,395
Social Securities & VAT.	-169	-387	-433	-379	-326
Other Current Liabilities	-72	-154	-202		-176
<b>Total Current Liabilities</b>	-4,505	-4,144	-5,085	-4,463	-3,742
<b>Net Current Assets/ (Liabilities.)</b>	873	717	1,085	553	478
<b>Net Tangible Assets/ (Liabilities.)</b>	1,775	1,846	2,009	1,486	1,325
<b>Working Capital</b>	1,462	1,147	1,479	1,199	1,403
<b>Total Assets</b>	6,269	5,978	7,091	5,946	5,063
<b>Total Assets less Current Liabilities</b>	1,764	1,834	2,006	1,483	1,321
<b>Long Term Liabilities</b>					
Long Term Debt					
Group Loans					
Director Loans					
Hire Purchase & Leases					
Hire Purchase					
Leasing					
Other Long Term Loans					
Total Other Long Term Liab.					
Accruals & Def. Income					
Other Long Term Liab.					
Provisions for Other Liab.					
Deferred Tax					
Other Provisions					
Balance Sheet Minoroties					
<b>Long Term Liabilities</b>					
<b>Total Assets less Liabilities</b>	1,764	1,834	2,006	1,483	1,321
<b>Shareholder Funds</b>					
Issued Capital	1,000	1,000	1,000	1,000	1,000
Total Reserves	764	834	1,006	483	321
Share Premium Account					
Revaluation Reserves					
Profit(Loss) Account	764	834	1,006	483	321
Other Reserves					
Shareholders Funds	1,764	1,834	2,006	1,483	1,321

**CASH FLOW STATEMENT**

	03/2009 12 Months Months Consolidated £'000	03/2008 12 Months Months Consolidated £'000	03/2007 12 Months Months Consolidated £'000	03/2006 12 Months Months Consolidated £'000	03/2005 12 Months Months Consolidated £'000
Net Cash In(Out)flow Operat. Activ.					
Net Cash In(Out)flow Ret. on Invest.					
Taxation					
Net Cash Out(In)flow Investing Activ.					
Capital Expenditure & Financ. Invest.					
Acquisition & Disposal					
Equity Dividends Paid					
Management of Liquid Resources					
Net Cash Out(In)flow from Financing					
Increase(Decrease) Cash & Equiv					

**FINANCIAL RATIOS**

	03/2009	03/2008	03/2007	03/2006	03/2005
Current Ratio	1.19	1.17	1.21	1.12	1.13
Liquidity Ratio	1.17	1.14	1.19	1.08	1.07
Shareholders Liquidity Ratio					
Solvency Ratio (%)	28.14	30.68	28.29	24.94	26.09
Asset Cover					
Gearing (%)	65.76	3.44		15.85	2.12
Shareholders Funds per Empl. (Unit)	9,484	8,733	9,691	7,234	5,871
Working Capital per Employee (Unit)	7,860	5,462	7,145	5,849	6,236
Total Assets per Employee (Unit)	33,704	28,467	34,256	29,005	22,502

**PROFITABILITY RATIOS**

	03/2009	03/2008	03/2007	03/2006	03/2005
Profit Margin (%)	-2.22	12.40	15.07	15.34	13.23
Return on Shareholder Funds (%)	-17.01	115.87	131.56	166.49	162.98
Return on Capital Employed (%)	-17.01	115.87	131.56	166.49	162.98
Return on Total Assets (%)	-4.79	35.55	37.22	41.52	42.52
Interest Cover					1,077.50
Stock Turnover	133.97	125.09	122.46	84.26	77.89
Debtors Turnover	4.57	6.95	6.03	6.95	7.67
Debtor Collection (days)	79.82	52.48	60.48	52.52	47.59
Creditors Payment (days)	43.10	30.95	32.63	29.63	20.84
Net Assets Turnover	7.67	9.34	8.73	10.85	12.32
Fixed Assets Turnover	15.19	15.34	19.01	17.30	19.31
Salaries/Turnover (%)	44.23	36.98	33.59	34.37	33.81
Turnover per Employee (Unit)	72,747	81,605	84,599	78,502	72,351
Average Remun. per Employee (Unit)	32,177	30,181	28,415	26,980	24,462
Profit per Employee (Unit)	-1,613	10,119	12,749	12,044	9,569

**DIRECTORS/MEMBERS**

**Current** **Mr B.J. Gibbons**  
**21 St Thomas Street, Bristol, BS1 6JS**  
 Date of Birth: **15/03/1955** Appointed: **12/05/2004** Nationality : **British**

**Current** **Mr I.A. Harbottle**  
**Manor Cottage Lascot Hill, Wedmore, Somerset, BS28 4AF**  
 Date of Birth: **27/08/1948** Appointed: **17/11/1993** Nationality : **British**

Other Directorships (up to 25 may be shown)  
 Director 00041470 JORDAN PUBLISHING LIMITED Appointed 14/02/1997



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Company Secretary	00640866	SPRINGBYRN LIMITED	Appointed	31/03/1991
Director	01636508	WEST OF ENGLAND TRUST LIMITED(THE)	Appointed	09/06/1993
Company Secretary	01636508	WEST OF ENGLAND TRUST LIMITED(THE)	Appointed	31/03/1991
Company Secretary	01709902	WEST OF ENGLAND TRUST PENSION TRUSTEES LIMITED(THE)	Appointed	31/03/1991
Director	06364800	JORDANS INTERNATIONAL LIMITED	Appointed	30/10/2007

### Current

#### Mr R.T. Kenward

21 St Thomas Street,Bristol,BS1 6JS

Date of Birth: **05/12/1954** Appointed: **12/05/2004** Nationality : **British**

### Current

#### Mr M.W. Palmer

21 St Thomas Street,Bristol,BS1 6JS

Date of Birth: **10/11/1959** Appointed: **01/02/1995** Nationality : **British**

### Other Directorships

(up to 25 may be shown)

Director	01709902	WEST OF ENGLAND TRUST PENSION TRUSTEES LIMITED(THE)	Appointed	03/11/2003
Director	02987152	SILVERPLAZA LIMITED	Appointed	02/12/1994
Director	03028003	EXPRESSCO LIMITED	Appointed	12/01/2001
Director	03484385	GREATER UNION LIMITED	Appointed	28/07/1998
Director	03516227	TRANSWORLD PACKAGING LTD.	Appointed	25/09/2008
Director	03789249	MOVEVENUE LIMITED	Appointed	26/02/2009
Director	04254591	INKAR MANAGEMENT LTD	Appointed	29/10/2008
Director	04376485	CORPMAN (UK) LTD.	Appointed	19/02/2002
Director	04418105	COLUSSI GRUPPO ALIMENTARE LIMITED	Appointed	12/05/2009
Director	04503705	ANA BALAT CAPITAL MANAGEMENT (INTERNATIONAL) LIMITED	Appointed	30/09/2008
Director	04938810	JORDAN TRUSTEES (UK) LIMITED	Appointed	21/10/2003
Director	05215611	IFM TRUST & CORPORATE SERVICES LIMITED	Appointed	24/09/2008
Company Secretary	05536478	EFFECTIVE ENTERPRISES LIMITED	Appointed	19/12/2005
Director	05836513	MANCORP (UK) LIMITED	Appointed	05/06/2006
Director	05851133	CADDICK ESTATES LIMITED	Appointed	12/09/2008
Director	06002396	MODERN TRUCKS LIMITED	Appointed	24/09/2008
Director	06034210	BARTON ARCADE NOMINEES (NO.1) LIMITED	Appointed	23/09/2008
Director	06034211	BARTON ARCADE NOMINEES (NO.2) LIMITED	Appointed	23/09/2008
Director	06129904	LANCASTER BUILDINGS NOMINEES (NO. 1) LIMITED	Appointed	23/09/2008
Director	06129905	LANCASTER BUILDINGS NOMINEES (NO. 2) LIMITED	Appointed	23/09/2008
Director	06261277	STRADESIGN LIMITED	Appointed	19/03/2009
Director	06364800	JORDANS INTERNATIONAL LIMITED	Appointed	04/10/2007
Director	06725692	ITALIA PRIMA LIMITED	Appointed	16/10/2008
Director	06909751	VARIMON LIMITED	Appointed	19/05/2009
Director	06950852	BELLZONE MINING (UK) LTD	Appointed	02/07/2009
Director	06977610	NEWSERVICE (NUMBER 1) LIMITED	Appointed	31/07/2009

### Current

#### Mr N.D. Rees

21 St Thomas Street,Bristol,BS1 6JS

Date of Birth: **10/05/1961** Appointed: **17/05/2001** Nationality : **British**

### Other Directorships

(up to 25 may be shown)

Director	SC057796	JORDANS (SCOTLAND) LIMITED	Appointed	01/10/2007
Director	SC111617	JORDAN NOMINEES (SCOTLAND) LIMITED	Appointed	24/03/2010
Director	SC111618	OSWALDS OF EDINBURGH LIMITED	Appointed	24/03/2010
Director	00041470	JORDAN PUBLISHING LIMITED	Appointed	15/07/2009
Director	00057835	JORDAN & SONS LIMITED	Appointed	24/03/2010
Director	00519444	JORDAN GROUP LIMITED	Appointed	24/03/2010
Director	00555893	JORDAN COMPANY SECRETARIES LIMITED	Appointed	29/09/2008
Director	00823835	EXPRESS COMPANY REGISTRATIONS LIMITED	Appointed	24/03/2010
Director	00849814	BEDFORD NOMINEES (U.K.) LTD.	Appointed	24/03/2010
Director	00849815	EXPRESS COMPANY SECRETARIES LIMITED	Appointed	24/03/2010

Director	01546338	INSTANT COMPANIES LIMITED	Appointed	24/03/2010
Director	01945937	SWIFT INCORPORATIONS LIMITED	Appointed	24/03/2010
Director	03028003	EXPRESSCO LIMITED	Appointed	12/12/2003
Director	03791749	INCORPORATOR LIMITED	Appointed	24/03/2010
Director	04108316	PAILEX NOMINEES LIMITED	Appointed	24/03/2010
Director	04108423	PAILEX SECRETARIES LIMITED	Appointed	24/03/2010
Director	04179319	THE CITIZENS COMPANY LIMITED	Appointed	24/03/2010
Director	04361118	FAME LIMITED	Appointed	24/03/2010
Director	04585525	REGISTERED SHARE NOMINEES LIMITED	Appointed	24/03/2010
Director	04826048	JUST COMPANIES LIMITED	Appointed	24/03/2010
Director	04938810	JORDAN TRUSTEES (UK) LIMITED	Appointed	19/11/2008
Director	05882036	JUST DATA LIMITED	Appointed	24/03/2010
Director	06070096	JORDAN SECRETARIES LIMITED	Appointed	29/09/2008
Director	06187974	JORDANS ACCOUNTING SERVICES LIMITED	Appointed	29/09/2008
Director	06187975	JORDANS PROPERTY SERVICES LIMITED	Appointed	29/09/2008
Director	06187983	JORDANS BUSINESS INFORMATION LIMITED	Appointed	29/09/2008

**Current** **Mr R. Templeton**  
**St. Thomas Street,Bristol,Avon,BS1 6JS**  
 Date of Birth: **11/04/1945** Appointed: **21/11/2000** Nationality : **British**

Other Directorships (up to 25 may be shown)

Director	00640866	SPRINGBYRN LIMITED	Appointed	27/09/1993
Director	01636508	WEST OF ENGLAND TRUST LIMITED(THE)	Appointed	31/03/1991
Director	01709902	WEST OF ENGLAND TRUST PENSION TRUSTEES LIMITED(THE)	Appointed	27/09/1993
Director	03057247	FAYREWOOD LIMITED	Appointed	01/06/2005
Director	03157231	EVALUATE LIMITED	Appointed	22/02/2001
Company Secretary	03198032	FROGWELL FARM LIMITED	Appointed	05/04/1997
Director	03548923	VIRTUAL 9 LIMITED	Appointed	15/05/2001
Director	04806131	CCFHB LIMITED	Appointed	20/06/2003
Director	06742553	LETCHWORTH INVESTMENTS LIMITED	Appointed	12/02/2009

**Current** **Mr P.M. Townsend**  
**21 St Thomas Street,Bristol,BS1 6JS**  
 Date of Birth: **21/12/1962** Appointed: **21/05/2008** Nationality : **British**

Other Directorships (up to 25 may be shown)

Director	SC057796	JORDANS (SCOTLAND) LIMITED	Appointed	01/10/2007
Director	06810149	EXPRO ENGINEERING SERVICES LIMITED	Appointed	04/02/2009
Director	06905003	POLYGON CB MANAGEMENT LIMITED	Appointed	13/05/2009
Director	07033987	CAMCON AUTO LIMITED	Appointed	29/09/2009

**Current** **Ms C. Vandridge Ames**  
**21 St Thomas Street,Bristol,United Kingdom,BS1 6JS**  
 Date of Birth: **16/10/1955** Appointed: **01/10/2009** Nationality : **British**

**Current** **Mr A. Watson**  
**21 St Thomas Street,Bristol,Avon,United Kingdom,BS1 6JS**  
 Date of Birth: **13/10/1965** Appointed: **21/05/2008** Nationality : **British**

**Current** **Mr S.F. Whalley**  
**21 St Thomas Street,Bristol,BS1 6JS**  
 Date of Birth: **25/05/1963** Appointed: **14/05/2003** Nationality : **British**

Other Directorships (up to 25 may be shown)

Director	00041470	JORDAN PUBLISHING LIMITED	Appointed	01/09/2004
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**Current** **JORDAN COMPANY SECRETARIES LIMITED**



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21 St Thomas Street, Bristol, Avon, BS1 6JS  
Appointed: 29/08/2003

Date of Birth:

Nationality : British

### SHAREHOLDERS

Issue Capital 1,000,000 GBP as of 31/03/2010

<b>Shareholder</b>	<b>Holding</b>
WEST OF ENGLAND TRUST LIMITED(THE)	1,000,000 ORD £1

### GROUP STRUCTURE

Immediate Owner WEST OF ENGLAND TRUST LIMITED(THE)

01636508

#### Company (Maximum of 500 entries)

	Note	Level	Reg. No.	
-JORDAN PUBLISHING LIMITED		1	00041470	1
-JORDAN & SONS LIMITED	Dormant	1	00057835	2
-JORDAN GROUP LIMITED	Dormant	1	00519444	3
-SPRINGBYRN LIMITED	Dormant	1	00640866	4
<b>-JORDANS LIMITED</b>		1	<b>00865285</b>	5
-- JUST COMPANIES LIMITED	Dormant	2	04826048	6
-- JORDANS ACCOUNTING SERVICES LIMITED	Dormant	2	06187974	7
-- JORDANS PROPERTY SERVICES LIMITED	Dormant	2	06187975	8
-- JORDANS BUSINESS INFORMATION LIMITED	Dormant	2	06187983	9
-- INSTANT NOMINEES LIMITED	Dormant	2	06412772	10
-- BEDFORD NOMINEES (U.K.) LTD.	Dormant	2	00849814	11
-- EXPRESS COMPANY REGISTRATIONS LIMITED	Dormant	2	00823835	12
--- EXPRESS COMPANY SECRETARIES LIMITED	Dormant	3	00849815	13
-- EXPRESSCO LIMITED	Dormant	2	03028003	14
-- FAME LIMITED	Dormant	2	04361118	15
-- INCORPORATOR LIMITED	Dormant	2	03791749	16
-- INSTANT COMPANIES LIMITED	Dormant	2	01546338	17
-- JORDAN SECRETARIES LIMITED	Dormant	2	06070096	18
-- JORDANS (SCOTLAND) LIMITED		2	SC057796	19
-- JUST DATA LIMITED	Dormant	2	05882036	20
-- OSWALDS OF EDINBURGH LIMITED	Dormant	2	SC111618	21
-- SWIFT INCORPORATIONS LIMITED	Dormant	2	01945937	22
-- THE CITIZENS COMPANY LIMITED	Dormant	2	04179319	23
-WEST OF ENGLAND TRUST PENSION TRUSTEES LIMITED(THE)	Dormant	1	01709902	24
-JORDANS INTERNATIONAL LIMITED		1	06364800	25
-- JORDAN COMPANY SECRETARIES LIMITED	Dormant	2	00555893	26
-- CORPMAN (UK) LTD.	Dormant	2	04376485	27
-- REGISTERED SHARE NOMINEES LIMITED	Dormant	2	04585525	28
-- JORDAN TRUSTEES (UK) LIMITED	Dormant	2	04938810	29
-- MANCORP (UK) LIMITED	Dormant	2	05836513	30
-- JORDAN COSEC LIMITED	Dormant	2	06412777	31

### COMPANIES HOUSE FILINGS

#### General

Change of Officers	19 Oct 2009
Directors/Secretary/Officers	10 Jun 2009
Memorandum & Articles	26 Apr 2000
Change in Share Capital	26 Apr 2000
Change of Name	17 Jun 1996
Change in Reg Office Address	28 May 1987

#### Mortgage Lodged

Charge Lodged	06 Jan 1988
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**Mortgage Satisfied**

Mem.Satisfaction Lodged

15 Aug 1989